



Heather Ashley-Nguyen is currently serving as transportation planning and development director and leads a team of over 100 and manages programming and delivery of projects including the \$7B Capital Express Program. She is a 2001 graduate of UT Austin with a bachelor's degree in Civil Engineering. Heather served 12 years in the private sector as a roadway design engineer, before joining TxDOT in 2013. Heather has 11 years of design-build project experience that includes planning, procurement, and design/ implementation.



Mr. Daniel W. Aston has over 50 years of experience in the real estate business. Raised in a family of real estate professionals, Mr. Aston obtained his real estate license during his first year of college. He was an in-house real estate broker whose responsibilities included locating and contracting for real estate in the Dallas/Fort Worth area. In 1979, Mr. Aston formed his own commercial real estate brokerage company, Daniel W. Aston, Inc. In 1982, The Whitmore Company was established as a holding company for the brokerage company and a newly formed apartment management division to better ensure clients and investors the opportunity to deal with a full-service real estate company. In 1982, the

Mayor of Dallas asked Mr. Aston to chair the Oak Lawn Forum. This was a coalition of developers and neighborhood groups who were brought together to successfully rezone the Uptown area of Dallas to allow for urbanization of this area to be reflected in a new zoning code. Mr. Aston has also served the City of Dallas as a representative on the Dallas Transportation Committee, a technical sub-committee of the City Planning Commission. In 2003, Mr. Aston joined Roseland Property Company as the partner for the Mid-Atlantic region. Roseland Property Company was a large urban housing and mixed-use developer. At the end of 2011, Mr. Aston decided to leave his long-standing position with Roseland Property Company so that he could pursue more local development opportunities. Subsequently, The Whitmore Company was reactivated to serve as the development entity. To date, The Whitmore Company has built over 1,500 new housing units in the Hampton Roads area of Virginia. The firm has expanded significantly and now has a very significant manufacturing operation in Granbury, Texas (www.built-to-last.com). Today, Built To Last employs approximately 50 persons and ships furniture all over the world. As a church volunteer, Mr. Aston has served as chairman of the Development and Redevelopment Committee of Grace Presbytery. In 2007, Mr. Aston was asked to serve on the Foundation Board of Directors for The Mason School of Business at The College of William and Mary.



Texas State Senator Brian Birdwell graduated from Lamar University, as the Distinguished Military Graduate of the Army ROTC program. He is also a graduate of Command and General Staff College and holds a Master of Public Administration degree from the University of Missouri-Kansas City. Birdwell is a decorated Army veteran and has received many honors due to his dedicated service to his Country. During his service, Birdwell served in numerous locations around the world, including South Korea, Germany, Central America, and the Middle East. In 1990, Birdwell was deployed to Operation Desert Shield/Desert Storm during the first Gulf War. He was awarded the Bronze Star for

Exceptional Meritorious Achievement. In 2001, Birdwell served as the military aide to the Deputy Assistant Chief of Staff for Installation Management. When the Pentagon was attacked on September 11, 2001, Birdwell sustained life-threatening burns when he was thrown from his office chair and into the flames. For his wounds at the Pentagon, he was awarded the Purple Heart, and upon retirement received the Legion of Merit Award. Birdwell attributes his recovery and healing since 9/11 to his Christian faith. Birdwell's experience on 9/11 inspired him and his wife to launch Face The Fire Ministries, a nonprofit organization that supports critical burn survivors and wounded servicemen and women and their families. Birdwell and his wife have also written a book, *Refined by Fire: A Family's Triumph of Love and Faith*, in which they chronicle their life-changing experiences. Brian serves as Chairman of the Senate Committee on Natural Resources and Economic Development, which provides oversight to the Railroad Commission, the Texas Commission on Environmental Quality (TCEQ), and the Workforce Commission. Senator Birdwell also serves as vice-chair of the Senate Committee on State Affairs and as a member of the Senate Committees on Criminal Justice, Higher Education, and Select Committee on Redistricting. Since 2013, Brian has served as Chairman of U.S. Senator Ted Cruz's 22-member U.S. Service Academy Nominations Board. The Birdwells have been married for more than 30 years and reside in Granbury.



Mary Boyd serves as the mayor of the City of Comanche. She was the Vice President of Regulatory, Policy, and External Affairs for Intrado Safety Services and has over 35 years of Public Safety experience. She is known as one of our country's subject matter experts on 9-1-1 policy and regulation. Ms. Boyd's numerous contributions to public safety communications include active participation in FCC 9-1-1 regulatory proceedings. She has served as a subject matter expert on 9-1-1 issues with Congress, the FCC, and State 911 Authorities and Regulatory Boards. She serves on many national forums, has co-authored publications, is a frequent speaker at public safety events, and has been

recognized nationally for her accomplishments. Ms. Boyd holds many voluntary board positions with public safety associations. and currently Chairs an FCC Advisory Committee. When she's not working on her public safety efforts, Ms. Boyd is the Founder of Gateway of Hope, a home for homeless expectant mothers. She holds an undergraduate degree from St. Edwards University and has completed advanced studies at the Kellogg School of Management at Northwestern University.



Rick Bradford, his wife, and youngest daughter have lived in Argyle for 12 years. He currently serves as a member of the Argyle Town Council (Place 5) after being elected in 2020. Prior to that, Mr. Bradford served as the Chairman of Argyle’s Planning & Zoning Commission from 2018 to 2020 and Vice-Chairman from 2017 to 2018. Today he also serves on Argyle’s Municipal Development District, Financial Oversight Committee, and is Chair of the Zoning Board of Adjustment. In his personal life, Mr. Bradford is an accomplished sales and management leader with a history of successfully building high-performing teams and driving high-value clinical and technology initiatives in healthcare. His 30+ years of consulting, business development, and national accounts experience includes a specialty in AI-driven analytics, secure clinical communications, and telehealth. He is a graduate of St. Louis University (Saint Louis, MO) and holds certifications as a Lean Six Sigma Black Belt, Lean Six Sigma Professional, and Change Management Specialist.



Chris Coffman, City Manager of Granbury, has served as city manager in the Texas communities of Sealy, Borger, the Village of Timbercreek Canyon and Panhandle Since 1998. He also served as the local government services director for the Panhandle Regional Planning Commission for four years. Prior to city management, Coffman owned and operated a floor covering business for 15 years. Coffman is a Cum Laude graduate of West Texas A&M University, with a Bachelor of Science degree in public administration. He also earned a Certified Public Manager designation through Texas Tech University, is a graduate of the Texas Municipal League’s Public Executive Institute and is a graduate of the Dale Carnegie Course for Effective Public Speaking and Human Relations. Coffman is the immediate Past President of the Texas City Management Association. Mr. Coffman is married to his high school sweetheart, Brenda, and they have two grown children and two grandsons.



Teena Conway serves as mayor of the city of Cresson. She is a native of Cresson, having gone to school for two years in the Cresson Historic school that is now a museum. She is a Granbury High School Graduate as well as earning a BBA from Baylor University. After marrying and raising her family in the DFW metroplex, she returned to her hometown after being gone for 40 years. Teena took office in May 2020, after having run unopposed for former longtime Mayor Bob Cornett who retired. Her mission for running is to CLEAN UP CRESSON and position this small town to attract quality businesses and loving families to her hometown.



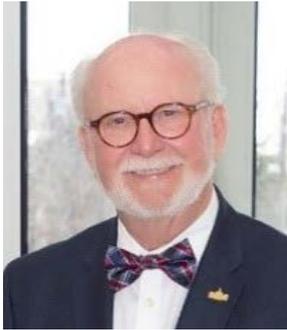
Finley DeGraffenried currently serves as the city manager for the City of Lampasas. He has been involved in small town management for the past 26 years, serving the communities of Bridgeport, Nebraska; Llano, Texas and Lampasas, Texas. In all of the Cities he has served, Finley has been active in transportation policy including advocating for safety and routes for the Ports to Plains corridor in eastern Colorado and western Nebraska; updates and expansion of highways 71 and 29 in to Llano; and safety and relief route studies for the City of Lampasas. Lampasas, and its intersecting highways, will remain a focus for central Texas transportation solutions as traditional routes remain congested and inefficient. Elected and appointed officials are anxious to be involved in the I-14 corridor expansion to the west.



John DeWitt is Director of Transportation Planning and Development for the TxDOT's San Angelo District, which includes Coke, Concho, Crockett, Edwards, Glasscock, Irion, Kimble, Menard, Reagan, Real, Runnels, Schleicher, Sterling, Sutton and Tom Green Counties. He joined the Department in 1983 upon graduation from the University of Texas at Austin with a Bachelor of Science degree in Civil Engineering. He has served in various engineering capacities in the Junction and Del Rio Area offices, joining the District staff in 1993 as District Design Engineer, and has been San Angelo's TP&D since 1997. In his current capacity, he is responsible for coordinating all transportation planning, programming, and project design activities for the San Angelo District.



Reverend Dr. Michael A. Evans, Sr. was elected Mayor of the City of Mansfield, Texas, in December 2020. He is the proud pastor of the Bethlehem Baptist Church in Mansfield where he has served for more than 30 years. Mayor Evans received his Bachelor of Arts in Political Science (Pre-Law) from the University of Texas at Arlington. He received his Master of Divinity degree from Texas Christian University's Brite Divinity School. He received his Doctor of Ministry degree from Baylor University, where he has also served as a member of the board of regents for the university. Mayor Evans was elected to the Mansfield Independent School District Board of Trustees for three terms, serving from 2007 to 2016 including two years as board president. He also served as an administrator with the Tarrant County College District, with coordination and oversight responsibilities for the district's ESL and Adult Basic Education Centers. He was a member of the TCC Board of Trustees from 2016 to 2020.



Gary Fickes serves as Tarrant County Commissioner, and he is a native of Houston, Texas. He moved to north Texas in 1979. From 1989 to 1996, Gary served as Mayor of Southlake during which time he gained hands-on experience in helping to build a great community. He was elected Tarrant County Commissioner in 2006, then re-elected in 2008, 2012, and 2016. He is Vice Chairman of the National Association of Counties Transportation Committee, Chairman of TEX-21, former Chairman of the North Central Texas Council of Governments Regional Transportation Council, former Chairman of the Tarrant Regional Transportation Coalition, and a member of the Governor’s Economic Development Stakeholders Committee. Commissioner Fickes formed a Senior Task Force to address the needs of senior citizens in our community and find solutions to improve their well-being.



James Gentry currently serves as the Executive Director of the Crockett Economic and Industrial Development Corporation (Crockett EDC). He is a resourceful Engineering and Management professional with over thirty years of diverse and increasingly responsible experience in the power generation, oil & gas, plastics and glass bead manufacturing environments. He has demonstrated success in engineering management, capital budgeting, ERP implementation, cost control, PM/TPM, TQM, process DE-bottlenecking, technical troubleshooting, and equipment reliability. He brings communication and leadership skills to his position, and he focuses on motivating and inspiring people. He earned a BS in Mechanical Engineering from Prairie View A&M University.



Humberto “Tito” Gonzalez Jr. P.E. serves as the Laredo District Deputy District Engineer. He is a Laredo native, and is a 2003 graduate of Texas A&M University at College Station. After graduation, Mr. Gonzalez joined the Texas Department of Transportation in the Laredo Area Office where he served as a Construction Project Engineer. In 2007, he successfully attained his Professional License in Engineering from the Texas Board of Professional Engineers. In 2012, Mr. Gonzalez was appointed as Laredo District Design Engineer. In 2019 Mr. Gonzalez returned to TxDOT Laredo District where he served as the Director of Transportation Planning & Development overseeing eight counties including the cities of Laredo, Eagle Pass & Del Rio. In 2022, Mr. Gonzalez was appointed to his current position as Laredo District Deputy District Engineer. Mr. Gonzalez is happily married to his wife, America. Together, they have two sons, Jacob and Trey. He is an avid sports fan and enjoys coaching his son’s baseball, basketball & football teams, and spending time with his family.



Jim Jarratt currently serves as the mayor of Granbury, Texas. He graduated High School in Comanche Texas and earned a B.A. from Austin College in Sherman, TX as well as a master’s degree in management (MM) from Northwestern University in Evanston, Illinois. Mayor Jarratt served in the Marine Corps from 1963 to 1964. After a 10-year career of venture capital initiatives, Mayor Jarratt joined with UnitedHealth Care as VP of Customer Service, retiring in 2007. Previously, he occupied manufacturing, logistics, distribution, and industrial engineering roles at Johnson and Johnson and Frito-Lay.

Additionally, he worked in customer service and financial fraud prevention at Citi Bank and Equifax. In retirement, he served on various advisory boards for the City of Granbury, private equity boards, and the Board of Trustees for Austin College in Sherman, TX. Mayor Jarratt has three grown children and 3 wonderful grandchildren.



Dr. Ghassan “Gus” Khankarli, Ph.D. PE, PMP, CLTD currently serves as the Director of the City of Dallas’ Department of Transportation. In his current position, Dr. Khankarli leads the department’s multimodal strategic vision including the integration of transportation assets with emerging technology needs. Dr. Khankarli has over 30 years of professional experience including 24 years in various capacity with the Texas Department of Transportation (TxDOT). Dr. Khankarli is a member of TRB’s Standing Committees on Aviation Administration and Policy (AV 010) and Intermodal Freight Transport (AT 045) as well as North Central Texas Council of Governments’ Unmanned Aerial Systems (UAS) working group and TxDOT’s Urban Air Mobility (UAM) committee. Dr. Khankarli holds a doctoral degree in Public Affairs from the University of Texas at Dallas, an MBA from the University of Dallas, a Master of Engineering, and a Bachelor of Science in Civil Engineering from the University of Texas at Arlington.



Ron Massingill is a native Texan. He graduated from El Campo High School. He holds a BBA degree, Magna Cum Laude, from the University of Dallas and a Juris Doctorate from SMU School of Law Dallas. Prior to assuming the office of the Hood County Judge on January 1, 2019, Judge Massingill practiced law for 50 years and was a partner with the law firm of Brousseau Naftis & Massingill. Judge Massingill also served in the U.S. Army Reserves from 1970-1975, 24th JAG, and is currently a member of the Hood County Sheriff’s Posse, along with his wife of 30 years, Brenda. He was named a Super Lawyer in the Texas Monthly Super Lawyer Magazine from 2013-2022 and in the Best Lawyers of

America for 15 years.



Caroline Mays recently took on the role of Director of Planning and Modal Programs at TxDOT. Previously, she served as the Director of Freight and International Trade Connectivity Section of TxDOT. She has guided the department's efforts in elevating freight transportation and border planning as a critical component of the state's economic vitality. She provides leadership by acting as liaison with the Governor's Office, Secretary of State's Office, and other elected officials in trade and international relations efforts, as well as assists the administration and transportation commission in developing freight transportation and border strategies and initiatives. She is a Transportation Planner with 20 years of experience in freight transportation planning, international trade, cross-border transportation, Intelligent Transportation Systems (ITS) planning, systems management, operations, and incident management, transit planning, access management planning, and aviation planning.



Dr. Lloyd B. Potter was appointed State Demographer on May 5, 2010. Dr. Potter holds a Ph.D. in Demography and Sociology from The University of Texas at Austin, a Master of Public Health Degree from Emory University, a Master of Science in Education from the University of Houston at Clear Lake and a Bachelor of Science from Texas A&M University. He is a professor in the Department of Demography at The University of Texas at San Antonio where he also serves as the director of the Institute for Demographic and Socioeconomic Research (IDSER). He has extensive experience working as an applied demographer in several settings. His current research focuses on public policy and health-related demographic topics and training applied demographers. Dr. Potter also serves as the director of the Texas Demographic Center housed at The University of Texas at San Antonio. The Texas Demographic Center program produces population estimates and projections for the State of Texas, serves as a data archive for Texas, and offers technical expertise in demographic and socioeconomic research.



Representative Glenn Rogers is a sixth generation Texas rancher, where his family has deep ranching roots in Palo Pinto County going back to the 1890s. Dr. Rogers was raised in Graham, TX, and attended Texas A&M University, where he majored in Animal Science before earning his Doctor of Veterinary Medicine from Texas A&M University in 1980. Upon graduation, Dr. Rogers went back home to begin operating the family ranch and start his local veterinary practice. Dr. Rogers practiced for 11 years in Graham and Graford, TX, where he owned and operated two rural, mixed practices. In 1993, he left private practice to receive a post graduate degree from Kansas State University, focusing on beef production medicine. From 1993 to 2000, he was a faculty member at North Carolina State University, where he was a tenured associate professor in ruminant production medicine. After returning to Texas in the early 2000s, Dr. Rogers worked as a technical consultant in the animal health industry. Dr. Rogers owns and operates Holt River Ranch, near Graford, where he develops and markets Red Angus heifers and manages several other ranch-related enterprises. Throughout his life, Dr. Rogers has been actively involved in his community and church. He has served on the Graford school board, as President of the Palo Pinto County Farm Bureau, and served on numerous church and community committees. Dr. Rogers was a Director of the Texas Veterinary Medical Association for 10 years and served for three years as President of the West Cross Timbers Veterinary Medical Association.



Jason Scantling, P.E. is the Director of Transportation, Planning and Development for the Brownwood District overseeing ROW, Environmental, Design, and Planning activities. A native of Bangs, Texas. Jason graduated with a Bachelor of Science in Civil Engineering from Texas A&M University in 2001 and obtained his Professional Engineering License in 2005. During Jason's 21 year career, he has served in multiple positions at the Texas Department of Transportation in the Brownwood District and the private sector.



Jason Ward was elected mayor of Benbrook in November 2021 and is serving his first term as mayor. Prior to his election as mayor, he served on Place 7 of the Benbrook City Council. He was born in Dallas, raised in Llano, Texas and is a graduate from Texas State University – San Marcos where he met his wife, Robin, in 1994. They have lived in Benbrook with their son, Elijah, since 2008. Mr. Ward served two years on the Economic Development Corporation Board of Directors, 2 years on the Zoning Board of Adjustments/Board of Appeals and 2 years on the Parks & Recreation Board. Other areas of service in Benbrook include 3 years on the advisory board at his local church, 2 years as Vice President of the Westpark PTA, 2 years serving on the Site Based Decision Making Committee at Westpark Elementary and is currently serving on the Site Based Decision Making Committee at Benbrook Middle High School. He also spent 6 years developing the Westpark Dads Club in an effort to increase the presence and involvement of fathers and father figures in our local schools, a program that is still thriving at Westpark Elementary. He and his wife are both very involved in the Benbrook Area Chamber of Commerce. Mr. Ward dedicated 19 years to a career in the mental health services field, managing programs that cared for individuals with traumatic brain injury, intellectual disabilities, Alzheimer’s, and dementia. After “retirement” from that field, he and his wife now own a Benbrook-based residential painting company that serves Fort Worth and its surrounding communities.